

The 50th Annual Survey of Law Firm Economics

LAW FIRMS FINANCIALSS HOURLY RATES

BILLABLE HOURS

| Total | Compensation STAFFING RATIOS

NATIONAL LAW JOURNAL

ÁLM LAW.COM COMPASS

almiegalintel.com

1 888-770-5647

l almiegalintelgaam com

INFORMATION ABOUT THE RESPONDENT SET

This study is undertaken annually. An invitation to participate was sent to a selected group of law firms. These are firms that have had prior contact with ALM Legal Intelligence and include past participants and purchasers of our various surveys. Invitations to participate were also sent to various members of the Association of Legal Administrators and other mailing lists.

Only U.S. law firms are included in this study. Sole practitioners are included in this report. Therefore any trending data such as firm financials, compensation or billing rates will not be completely trendable with previous editions of the survey. To accommodate this group, ALM Legal Intelligence has a separate data cut for firm sizes 10 attorneys or less.

Information was collected in several areas for each lawyer who worked at the participating law firm in 2021. Earnings and billable

hours information is included only for individuals who worked fulltime for all of 2021.

Statistics are not shown for any category that does not have information supplied by at least three individual positions. The number of firms or offices and number of positions are indicated on the tables as appropriate.

In some instances, the sum total of percentage breakouts may not equal 100%, because numbers have been rounded to the nearest one-tenth of one percent.

STANDARD HOURLY BILLING RATES

This section presents standard billing rates for equity patiners and sharcholders, non-equity patiners and sharcholders, associates and staff lawyers. Information is collected for each lawyer on the "individual's most commonly used hourly rate as of January 1, 2022. Law firms frequently employ this rate, usually called the Standard Rate, in their budgeling practices. Years of experience is calculated in this section from the year admitted to bar. Average billing rates, 35 well as quantiles and much decile data, are reported as follows:

Trend Companson - Senior Partners vs. Mid-level Associates

Charts-Median Standard Hourly Rate

National

Gender

Ethnicity

Region

Futo Size

Year Admitted to Bar

Years Legal Experience Individual Lawyer Non-Litigation Speciallies

Individual Lawyer Litigation Specialties

TREND COMPARISON OF AVERAGE BILLING RATES IN LAW FIRMS FOR 25 TO 29 YEAR PARTNERS AND 5 YEAR ASSOCIATES

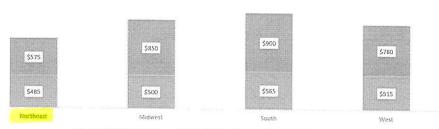
		25th to 29th	h Year	5th Year	Associate	Ratio Partner to	CPI
		S	Index	S	Index	Assiociate Rates	
	1985	128	100	82	100	1.56	100
	1986	143	112	89	109	1.61	102
	1987	142	111	96	117	1.48	106
	1988	143	112	99	121	1,44	111
	1989	157	123	108	132	1.45	116
	1990	166	130	115	140	1,44	123
	1991	170	133	118	144	1.44	129
×	1992	181	141	124	151	1,46	133
	1993	184	144	124	151	1.48	137
	1994	194	152	127	155	1.53	141
	1995	198	155	132	161	1.50	145
*	1996	200	156	125	152	1.60	149
	1997	207	162	134	163	1.54	153
	1998	228	178	148	180	1.54	155
w	1999	230	180	160	195	1.44	159
*	2000	245	191	164	200	1.49	16:
*	2001	259	202	168	205	1,54	17
	2002	270	211	186	227	1.45	173
Fiscal Year	2003	274	214	189	230	1.45	172
	2004	294	230	203	248	1.45	181
	2005	301	235	193	235	1.56	181
8	2006	318	248	209	255	1.52	19
.61	2007	336	263	220	268	1.53	***************************************
•	2008	352	275	227	277		20
	2009	346	270	218	266	1.55	20
	2010	357	279	219	268	1,63	20
*	2011	378	295	252	307		21
	2012	370	289	256	312	1.50	217
P	2013	375	293	251		1.45	223
÷	2014	399	312	257	299	1.53	22:
*	2015	444	347	307	313 374	1,56	22'
	2016	435	340	258		145	23
	2017	482	377		315	1.69	23
¥ 0	2018	536	419	294	359	1.64	24:
W.	2019	491		346	422	1.55	24
(a)	2020	473	384	290	354	1.69	25
	2021		370	284	346	1.67	258
	[20,1	686	536	495	604	1.39	270

MEDIAN FOR STANDARD HOURLY RATE BY BROAD REGION

for Status Codes Partner/Sharholder-Equity/Non-Equity and Associate/Staff Lawyer

	Partner/Shareholder- Equity/Non-Equity	Associate/ Staff Lawyer
Bread Region	Rate \$	Rate \$
lortheast	\$575	\$485
Audwest	\$850	\$500
outh	\$900	\$565
Vest	\$780	\$515

\$1,800 \$1,600 \$1,400 √> 51,200 # SLOO \$800 5600 \$400 \$200 \$0



M Associate/ Staff Lawyer Rate \$ # Partner/Shareholder- Equity/Non-Equity Rate \$

MEDIAN FOR STANDARD HOURLY RATE BY NARROW REGION

for Status Codes Partner/Sharholder-Equity/Non-Equity and Associate/Staff Lawyer

	Fartner/Shareholder- Equity/Non-Equity	Associate/Staff Lawyer
Narrow Region	Rate \$	Rate \$
New England	\$505	\$330
Middle Atlantse	\$610	\$539
South Atlantic	\$775	\$560
East North Central	\$960	\$500
West North Central	\$513	\$375
West South Central	\$950	\$615
Mountam	\$585	\$435
Pausic	\$790	\$550



Partner/Shareholder- Equity/Non-Equity Rate 5 # Associate/Staff Lawyer Rate 5

MEDIAN FOR STANDARD HOURLY RATE BY YEAR ADMITTED TO BAR

nor status Codes partner/Sharholder-Equity/Non-Equity and As	sociate/Staff Lawyer	
	Partner/Shareholder- Equity/Non-Equity	Associate/Staff Lawyer
Year Admitted to Bar	Rate \$	Rate S
Before 1979	\$705	\$400
1979-1982	\$595	
1983-1986	\$660	\$395
1987-1990	\$640	\$350
1991-1994	\$625	\$485
1995-1998	\$585	\$390
1999-2002	\$585	
2005-2006	\$536	\$390
2007-2010		\$455
2611-2014	\$525	\$485
2615-2018	\$-100	\$553
2019-2022	\$345	\$440
2019-2022		6675c



NARROW REGION BY YEARS OF LEGAL EXPERIENCE STANDARD HOURLY BILLING RATES As of January 1, 2022

				Rate				
New England	In the second se	Number of Offices	Number of Lawyers	Average	Lower Quartile	Median	Upper Quartile	Ninth Decile
iew Engiano	Under 2 years	2	2	5243	\$230	\$245	S255	
<i>.</i>	4 or 5 Years		6	\$316	\$265	\$295	\$390	\$255
9	6 of 7 Years	3	5	\$353	\$310	\$360		\$410
*	8 to 10 Years	2	7	\$340	\$320	\$340	\$400	\$430
80	II to 15 Years	4	11	\$411	\$335		\$365	\$365
	16 to 20 Years	3	6	\$457	\$415	\$380	\$475	\$550
	21 to 30 Years	4	16	\$527		\$467	\$500	\$500
	31 or More Years	3	16		\$458	\$495	\$620	\$700
fiddle Atlantic	Under 2 years	4	12	\$534	\$500	\$533	\$563	\$625
	2 or 3 Years		33	\$526	\$420	\$578	\$680	\$680
- ti	4 or 5 Years	5		5 448	\$310	\$340	\$665	\$710
1	6 or 7 Years		23	\$493	\$260	\$480	\$715	\$750
	8 to 10 Years		30	\$513	\$300	\$373	\$750	\$910
	11 to 15 Years	4	51	\$599	\$360	\$555	\$830	\$925
*	16 to 20 Years		83	\$738	\$440	\$785	\$1.010	\$1,155
i i	21 to 30 Years	>	78	\$682	\$435	\$543	\$1,020	\$1,155
10	31 or More Years	4	102	\$736	\$450	\$565	\$1,005	\$1,245
outh Atlantic	Under 2 years	S	112	\$748	\$510	\$625	\$925	\$1,270
	2 or 3 Years		17	\$468	\$385	\$560	\$560	\$560
K:	4 or 5 Years	4	23	\$501	\$405	\$535	\$600	\$630
20	6 or 7 Years	4	39	\$516	\$300	\$525	\$715	\$715
		4	33	\$569	\$300	\$675	\$755	\$820
:	8 to 10 Years	3	40	\$639	\$350	\$713	5875	\$923
	II to 15 Years	7	59	\$688	\$395	\$740	\$950	\$1,000
	16 to 20 Years	7	47	\$722	\$425	\$740	\$950	
10	21 to 30 Years	7	99	\$808	\$470	\$850	\$1,000	\$1,000
	31 or More Years	7	103	5837	\$435	\$940	\$1,150	\$1,160

NATIONAL INDIVIDUAL STATUS CODES STANDARD HOURLY BILLING RATES

At of January 1, 2022

	Rate								
Status Code	Number of Offices	Number of Lawyers	Average	Lower Quartile	Median	Upper Quartile	Ninth Decile		
quity Partner/Shareholder/Proprietor	17	683	\$634	\$445	\$575	\$765	\$1,040		
Ion-equity Partner/Salaried Partner/Non-Partnerpaling Partner	15	765	\$724	\$460	\$685	\$950			
ssociale Lawyer	16	946	\$510	\$330	\$480	\$675	\$1.155		
aff Lawyer	6	112	\$422	\$308	\$455	\$485	\$800		
f Counsel	10	205	\$707	\$475	\$690	\$860	\$1.040		

NATIONAL COMBINED STATUS CODES STANDARD HOURLY BILLING RATES As of January 1, 2022

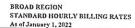
	Rate								
Status Code	Number of Offices	Number of Lawyers	Average	Lower Quartile	Median	Upper Quartile	Ninth Donle		
Partner/Shareholder- Equity/Non-Equity	17	1448	\$682	\$450	\$600	\$900	\$1.150		
Associate/Staff Lawyer	16	1058	\$501	\$330	\$470	\$675	\$800		
Of Counse)	10	205	\$707	\$475	2690	\$860	\$1,040		

GENDER STANDARD HOURLY BILLING RATES As of January 1, 2022

				Rate				***
	Gender/Status	Number of Offices	Number of Lawyers	Average	Lower Quartile	Median	Upper Quartile	Ninth Decile
emale	Equity Partner/Shareholder/Proprietor	15	155	\$609	\$400	\$555	\$750	-
	Non-equity Partner/Salaried Partner/Non-Participating Partner	14	228	\$676	\$438	\$590	\$910	\$1,040
	Associate Lawyer	16	489	\$506	\$325	\$485		\$1.110
	Staff Lawyer	5	54	\$437	***		\$675	\$800
	Of Counsel		34		\$300	\$455	\$500	\$595
dale	Equity Partner/Shareholder/Proprietor		/4	\$729	\$525	\$740	\$860	\$950
1010		17	528	\$641	\$450	\$575	\$770	\$1.050
	Non-equity Partner/Salarred Partner/Non-Partnerpating Partner	14	537	\$745	\$475	\$700	\$990	
	Associate Lawyer	16	457			PALALE DE LA CONTRACTOR		\$1,155
	Staff Lawyer			\$515	\$340	\$475	\$675	0082
		5	58	\$409	\$315	\$413	\$475	\$535
	Of Counsel	9	131	\$694	\$450	\$635	\$925	\$1,150

GENDER BY YEARS OF LEGAL EXPERIENCE STANDARD HOURLY BILLING RATES

	As of January 1, 2022							
			71111111	Rate				
	Gender/Years of Experience	Number of Offices	Number of Lawyers	Average	Lower Opartile	Median	Upper Quartile	Ninth Decile
Female	Under 2 years	10	50	\$429	\$310	\$430	\$560	\$575
	2 or 3 Years	13	96	\$415	\$258	\$395	\$565	\$665
	4 or 5 Years	13	59	\$436	\$265	\$390	\$630	
	6 or 7 Years	13	98	\$547	\$375	\$503	\$755	\$715
	8 to 10 Years	14	120	\$566	\$350	\$513	\$800	0082 5893
	11 to 15 Years	15	156	\$609	\$385	\$558	\$820	
	16 to 20 Years	16	117	\$622	\$415	\$550	\$770	\$1,000
	21 to 30 Years	13	149	\$672	\$475	\$580	\$840	\$1,000
	31 or More Years	13	108	\$695	\$468	\$625	\$913	\$1,110
Male	Under 2 years	10	32	\$431	\$315	\$500	\$500	\$565
	2 or 3 Years	15	75	\$414	\$305	\$350	\$565	
	4 or 5 Years	13	76	\$505	\$338	\$495	\$675	\$615
	6 or 7 Years	13	104	\$483	\$328	\$418	\$675	\$715
	8 to 10 Years	14	138	\$549	\$365	\$475	\$740	
	11 to 15 Years	17	228	\$599	\$400	\$550	\$773	\$845
	16 to 20 Years	16	214	\$626	\$435	\$550	\$775	\$950
	21 to 30 Years	16	357	\$690	\$465	\$600	\$900	\$1,000
	31 or More Years	17	476	\$749	\$500	\$648	\$1,000	\$1,110



	Broad Region/Status			Rate				
Vortheast		Number of Offices	Number of Lawyers	Average	Lower Quartile	Median	Upper Quartile	
TO THE COLOR	Equity Patiner/Shareholder/Proprietor	6	125	\$668	\$455			Ninth Decile
	Non-equity Partner/Salaried Partner/Non-Participa	rting Partner 5	211	\$719		0552	\$715	\$1,245
	Associate Lawyer	7	206		\$450	\$620	\$1,005	\$1,155
	Staff Lawyer	3	21	\$543	\$320	\$485	\$750	\$925
	Of Counsel			\$534	\$440	\$495	\$590	\$745
lidwest	Equity Partner/Shareholder/Proprietor		38	\$750	\$495	\$693	\$1,000	\$1,155
	Non-equity Partner/Salarred Partner/Non-Participa	ting Perton	59	\$875	\$575	\$990	\$1,090	\$1,150
	Associate Lawyer	tang r prater 4	114	\$793	\$585	\$770	\$990	\$1,150
2	Staff Lawyer	- 4	146	\$563	\$400	\$565	\$715	\$780
	Of Counsel		45	\$406	\$290	\$455	\$475	
outh		2	35	\$771	\$690	\$740		\$475
DOM	Equity Partner/Shareholder/Proprietor	5	111	\$709	\$400		\$850	\$1,150
	Non-equity Partner/Salaried Partner/Non-Partnerpa	ling Partner 9	185	\$865		\$570	\$1,040	\$1,160
	Associate Lawrer	6	197	1	\$690	\$910	\$1,050	\$1,160
	Staff Lawyer	3	30	\$590	\$410	\$600	\$755	\$860
	Of Counsel			\$439	\$385	\$195	\$510	\$570
est	Equity Partner/Shareholder/Proprietor		64	\$810	\$613	\$820	\$950	\$1,000
	Non-equity Partner/Salaried Partner/Non-Participa	tina Dartner	89	\$794	\$710	\$775	\$810	\$950
	Associate Lawyer	ting Faidled 3	97	\$826	\$650	\$800	\$990	\$1,160
	Of Counsel	3	181	\$560	\$435	\$515	\$675	\$780
	Of Course)	4	23	\$715	\$515	\$685	\$820	\$1,000

NARROW REGION STANDARD HOURLY BILLING RATES

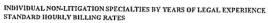
	Narrow Region/Status			Rate				
Vew England	Equity Partner/Shareholder/Proprietor	Number of Offices	Number of Lawyers	Average	Lower Quartile	Median	Upper Quartile	Ninth Decile
The sample of the same		2	19	\$507	\$460	\$505	\$540	
	Non-equity Partner/Salaried Partner/Non-Participating Partner Associate Lawyer	3	18	\$521	\$425	\$525	\$575	\$625
	Of Counsel	4	24	\$349	\$285	\$330	\$378	\$700
fiddle Atlantic		1	8	\$440	\$408	\$428	\$495	\$450
indore Minute	Equity Partner/Shareholder/Propnetor	5	106	5697	\$450	\$573	\$360	\$525
	Non-equity Partner/Salarred Partner/Non-Partnerpartner	4	193	\$737	\$455	\$625	\$1.075	\$1,345
	Associate Lawyer	6	182	\$569	\$325	\$560		\$1,155
	Staff Lawyer	2	20	5547	\$445		\$785	\$925
outh Atlantic	Of Counsel	3	30	\$833	\$600	\$495 \$860	\$653	\$753
onto Miantic	Equity Partner/Shareholder/Proprietor	5	99	\$664	\$400		\$1,155	\$1,155
	Non-equity Partner/Salaried Partner/Non-Participating Partner	9	152	\$851	\$538	\$500	\$1,000	\$1,160
	Associate Lawyer	6	149	\$563	\$385 \$385	\$950	\$1,050	\$1,220
	Staff Lawyer	3	14	\$438		\$560	\$715	\$845
	Of Counsel	5	52	\$811	\$385	\$473	\$525	\$595
st North Central	Equity Partner/Shareholder/Proprietor	3	53	5911	\$548	5820	\$1,000	\$1,000
	Non-equity Partner/Salaried Partner/Non-Partnerpating Partner	3	102		\$840	\$990	\$1,090	\$1,150
	Associate Lawyer	3	134	\$827	\$740	\$810	\$1,000	\$1,150
	Staff Lawyer		45	\$581	\$500	\$605	\$715	\$780
	Of Counsel			\$406	\$290	\$455	\$475	\$475
est North Central	Equity Partner/Shareholder/Proprietor		31	\$820	\$740	\$750	5900	\$1.150
	Non-equity Partner/Salarred Partner/Non-Participating Partner	1		\$563	\$525	\$550	\$600	\$650
	Associate Lawyer		12	\$501	\$463	\$488	\$550	\$575
	Of Counsel		12	\$366	\$330	\$375	\$395	\$400
est South Central	Equity Partner/Shareholder/Proprietor		4	5394	\$338	\$388	\$450	\$475
	Non-equity Partner/Salaried Partner/Non-Partnerpating Partner		12	\$1,074	\$975	\$1,025	\$1,160	\$1,280
	Associate Lawer		33	5930	\$880	\$910	\$1,050	\$1,110
	Stati Lawyer		48	\$674	\$585	\$653	\$778	\$875
	Of Counsel		16	\$440	\$395	\$395	\$498	\$520
ounlain	Equity Partner/Shareholder/Proprietor		12	8082	\$813	\$820	\$910	\$910
	Non-equity Partner/Salaried Partner/Non-Participaling Partner	2		\$727	\$580	\$625	\$883	\$1,090
	Associate Lawyer	2	. 27	\$680	5525	\$550	\$850	\$990
	Of Counsel	2	35	\$507	\$385	\$435	\$640	\$780
cific			13	\$645	\$475	\$575	\$810	\$850
-1114	Equity Partner/Shareholder/Proprietor	2	81	\$800	\$735	\$780	2810	\$885
	Non-equity Partner/Salarsed Partner/Non-Participating Partner	2	70	\$883	\$700	\$833	\$1,000	\$1,220
	Associate Lauyer	2	146	\$573	\$450	\$550	\$690	\$800
	Of Counsel	2	10	\$806	\$685	\$755	\$950	\$1,100

BROAD REGION BY YEARS OF LEGAL EXPERIENCE STANDARD HOURLY BILLING RATES

	As of January 1, 2022							
	Broad Region/Years of Experience			Rate				
Northeast	Under 2 years	Number of Offices	Number of Lawyers	Average	Lower Quartile	Median	Upper Quartile	Ninth Decile
. Continual	2 or 3 Years	S	14	\$485	\$255	\$548	\$680	\$680
	4 or 5 Years	5	33	\$448	\$310	\$340	\$665	\$710
	6 or 7 Years	6	29	\$456	\$260	\$390	\$640	\$750
	8 to 10 Years	6	35	\$490	\$300	\$360	\$715	\$895
		5	58	\$568	\$340	\$513	\$800	\$925
	11 to 15 Years	7	94	\$700	\$420	\$708	\$910	\$1,155
	16 to 20 Years	6	84	\$666	\$425	\$520	\$963	\$1,155
	21 to 30 Years	6	118	\$708	\$450	\$545	0002	\$1,200
	31 or More Years	6	128	\$721	\$510	\$625	\$760	\$1,245
Midwest	Under 2 years	2	17	\$477	\$500	\$500	\$500	\$500
	2 or 3 Years	3	30	\$456	\$330	\$500	\$565	\$565
	4 or 5 Years	3	24	\$467	\$320	\$495	\$605	\$640
	6 or 7 Years	4	50	\$567	\$380	\$675	\$715	\$800
	8 to 10 Years	3	39	\$608	\$440	5690	\$755	\$780
	11 to 15 Years	4	54	2588	\$455	\$643	\$733	
	16 to 20 Years	4	48	\$690	\$500	\$740	\$770	\$810
	21 to 30 Years	4	54	\$773	\$575	\$825	\$940	\$1,000
	31 or More Years	4	82	\$945	\$750	\$1,040	\$1,150	
South	Under 2 years	3	22	\$485	\$425	\$560	\$560	\$1,150
	2 or 3 Years	4	32	\$528	\$428	\$583	\$630	\$560
	4 or 5 Years	4	48	\$538	\$330	\$635		\$630
	6 or 7 Years	4	44	\$596	\$418	\$715	\$715 \$760	\$715
	8 to 10 Years	3	55	\$664	\$395	\$740		\$820
	11 to 15 Years	7	89	\$705	\$435		\$875	\$910
	16 to 20 Years	7	60	\$734	\$425	\$740 \$780	\$930	\$1,000
	21 to 30 Years	7	115	5824	\$495		\$950	\$1.025
	31 or More Years	7	116	\$860		\$900	\$1,050	\$1,160
West	Under 2 years	7	11	\$414	\$450	\$950	\$1,150	\$1,280
	2 or 3 Years	3	23		\$335	\$385	\$560	\$560
	4 or 5 Years	3	29	\$459	\$385	\$415	\$600	\$605
	6 or 7 Years	3		\$558	\$425	\$495	\$715	\$755
	8 to 10 Years	3	38	\$538	\$425	\$483	\$675	2800
	11 to 15 Years		45	\$628	\$495	\$570	\$780	\$845
	16 to 20 Years		61	\$638	\$545	\$625	\$740	\$820
	21 to 30 Years	3	- 44	\$739	\$650	\$700	\$838	\$985
	31 or More Years	4	72	\$780	\$675	\$755	\$843	\$1.050
	1.71 of twiere Teals	3	65	\$906	\$790	\$820	\$1,000	\$1,220

INDIVIBUAL NON-LITIGATION SPECIALTIES STANDARD HOURLY BILLING RATES As of January 1, 2022

1	Specialty/Status	Number of Office.						
Administrative/Legislative/Regulatory	Pariner/Sharcholder- Equity/Non-Equity	Number of Offices	Number of Lawyers	Average	Lower Quartile	Median	Upper Quartile	Ninth Decil
Administrative Celistrates Regulatery	Associate/Staff Lawyer	4	22	\$875	\$700	0565	000,12	\$1,160
	Of Counsel	1	15	\$667	\$540	\$710	\$800	\$910
Janking		2	12	\$888	\$813	\$885	\$950	\$1,000
r v	Partner/Shareholder- Equity/Non-Equity		19	\$740	\$500	2650	\$1,000	\$1,155
	Associate/Staff Lawyer	3	15	\$538	\$395	\$495	\$740	\$800
	Of Counsel	2	2	\$473	\$320	\$473	\$625	\$625
Bankruptey	Partner/Shareholder- Equity/Non-Equity	4	36	\$939	\$563	\$875	\$1,255	\$1,525
	Associate/Staff Lawyer	2	9	\$796	\$675	\$785	\$1,050	\$1,323
	Of Counse	2	6	\$848	\$740	\$900	\$1,000	\$1,200
Commercial/Contracts	Partner/Shareholder- Equity/Non-Equity	3	13	\$588	\$565	\$600	\$650	
	Associate/Staff Lawyer	4	9	\$391	\$325	\$390	\$415	\$675
iducation	Associate/Staff Lawyer		2	\$615	\$615	\$615		\$685
Employee Benefits (ERISA)	Partner/Shareholder- Equity/Non-Equity	5	22	\$726	\$550	\$680	\$615	\$615
	Associate/Staff Lawyer	4	9	\$449			\$850	\$1.090
	Of Counsel	2	7	\$691	\$355	\$430	\$495	\$705
Employment (FLSA, ADA, ADEA)	Partner/Shareholder- Equity/Non-Equity	Δ			\$605	\$685	\$810	\$850
:	Associate/Staff Lawrer	3	32	\$718	\$550	\$690	\$860	\$935
	Of Counsel	2	28	\$581	\$398	\$658	\$755	\$795
Environmental	Partner/Shareholder- Equity/Non-Equity		4	\$708	\$563	\$768	\$853	\$860
	Associate/Staff Lawver	5	16	\$637	\$498	5650	\$735	\$825
Family Law/Domestic Relations	Pastner/Sharcholder- Equity/Non-Equity	2	9	\$436	\$385	\$405	\$490	\$595
1		3	35	\$457	\$400	\$460	\$495	\$555
	Associate/Staff Lawyer	3	16	\$279	\$260	\$275	5310	\$320
General Business	Partner/Shareholder- Equity/Non-Equity	9	63	\$545	\$380	\$505	\$740	\$795
1	Associate/Staff Lawyer	7	30	5322	\$230	\$265	\$350	\$600
	Of Counsel	4	8	\$423	\$378	\$425	\$438	\$525
lealth Care	Pattner/Shareholder-Equity/Non-Equity	4	14	\$779	\$680	\$785	\$860	\$950
	Associate/Staff Lawyer	3	14	\$623	\$450	\$593	\$755	\$875
Insurance	Partner/Shareholder- Equity/Non-Equity	2	7	\$674	\$585	\$700	5790	\$810
	Associate/Staff Lawyer	2	2	\$498	\$-125	\$498	\$570	\$570
ntellectual Property	Partner/Shareholder- Equity/Non-Equity	7	127	\$740	\$500	\$725	\$960	\$1,110
	Associate/Staff Lawyer	\$	131	\$571	\$400	\$565	\$755	
	Of Counsel	3	23	5728	\$535	\$695		\$835
International	Partner/Shareholder- Equity/Non-Equity	2	3	\$640	\$575	\$650	5910	\$1,000
	Associate/Staff Lawyer	1	2	\$375			\$695	\$695
Labor/Collective Bargaming (Mgmt.)	Partner/Shareholder- Equity/Non-Equity	4	33	\$736	\$350	\$375	\$400	\$460
	Associate/Staff Lawyer	2	23		\$670	\$760	\$800	\$970
	Of Counsel	ī	2.5	\$493	\$275	\$470	\$690	\$810
Labor/Collective Bargaming (Union) Mergers/Acquisitions	Partner/Shareholder- Equity/Non-Equity			\$765	\$690	\$765	\$840	\$840
	Associate/Staff Lawyer	<u> </u>	9	\$908	\$880	\$935	\$970	\$1.155
	Of Counsel	1	18	\$627	\$530	\$615	\$770	\$840
	Partner/Shareholder- Equity/Non-Equity	1	2	\$730	\$690	\$730	\$770	\$770
		3	45	\$864	\$700	\$860	\$1,000	\$1,150
	Associate/Staff Lawyer	3	50	\$617	\$475	\$605	\$755	\$875
	Of Counsel	1	8	\$887	\$780	\$820	\$1.035	\$1,170
Mumcipal Finance	Partner/Shareholder- Equity/Non-Equity	4	34	\$809	\$510	\$798	\$1,090	\$1,155
Real Estate	Associate/Staff Lawyer	2	7	\$539	\$300	\$480	\$755	\$895
	Partner/Shareholder- Equity/Non-Equity	9	102	\$634	\$480	\$575	\$740	\$950
	Associate/Staff Lawyer	9	50	\$464	\$345	\$400	\$510	\$735
	Of Counsel	5	14	\$701	\$530	\$740	\$855	\$950
ecunities :	Partner/Sharcholder- Equity/Non-Equity	l .	2	\$563	\$550	\$563	\$575	\$575
Taxation	Pariner/Shareholder- Equity/Non-Equity	7	28	\$911	\$598	\$975	\$1,130	\$1,435
	Associate/Staff Lawyer	3	8	\$654	\$425	\$728	5868	\$950
	Of Counsel	2	4	\$816	\$618	\$775	\$1,015	\$1,220
Trusts/Fistates/Probate	Partner/Shareholder- Equity/Non-Equity	11	42	\$704	\$435	\$638		
	Associate/Stall' Lawyer	11	30	\$512	\$385 \$385		\$885	\$1,160
	Of Counsel	1				\$480	\$715	\$755
Other Non-Imgation Specialty	Partner/Shareholder- Equity/Non-Equity	5	12	\$735	\$540	\$758	\$825	\$1,150
	Associate/Staff Lawyer		33	\$658	\$555	\$700	\$755	\$830
		4	25	\$477	\$405	\$495	\$550	\$630
	Of Counsel	3	4	\$458	\$338	\$453	\$578	\$600
Multiple Non-litigation Specialities	Partner/Shareholder- Equity/Non-Equity	. 5	37	\$471	\$400	\$450	\$525	\$620
	Associate/Staff Lawyer	3	10	\$304	\$275	\$310	\$325	\$378
	Of Counsel	2	2	\$568	\$525	\$568	\$610	\$610



		Rate						
	Specialty/Years of Experience	Number of Offices	Number of Lawyers	Average				
dministrative/Legislative/Regulatory	2 or 3 Years	I I	2	\$540	Lower Quartile	Median	Upper Quartile	Ninth Decil
	4 or 5 Years	i	4	\$725	\$405	\$540	\$675	\$675
	6 or 7 Years	1	4	\$623	\$683	\$713	\$768	\$820
	8 to 10 Years	i	5	\$802	\$468	5648	\$778	\$800
	11 to 35 Years	i	6	\$863	\$710	2800	\$910	\$950
	16 to 20 Years	2	6		\$775	2865	\$950	\$1,000
	21 to 30 Years	1	7	\$771	\$600	\$820	\$910	5950
	31 or More Years	4		\$922	\$820	\$950	\$1,000	\$1,050
Banking	2 or 3 Years	2	14	5914	\$700	\$975	\$1,160	\$1,280
	4 or 5 Years	i	2	\$480	\$330	\$480	\$630	2630
	6 or 7 Years	i i	3	\$435	\$315	\$495	\$495	\$495
	8 to 10 Years	3	3 7	\$648	\$485	\$660	\$800	0082
	16 to 20 Years	3		\$574	\$400	\$520	\$740	\$820
	21 to 30 Years	3 4	3	\$633	\$465	\$575	\$860	\$860
	31 or More Years		10	\$752	\$525	\$613	\$1.000	\$1,278
Bankruptey	2 or 3 Years	3	6	\$794	\$625	\$688	\$1,150	\$1,150
: :	6 or 7 Years	1	2	\$360	\$330	\$360	\$390	\$390
	8 to 10 Years	1	2	\$695	\$675	\$695	\$715	\$715
2	11 to 15 Years	1	2	5475	\$475	\$475	\$475	\$475
	16 to 20 Years	2	13	\$831	\$740	\$785	0802	\$1,155
	21 to 30 Years	3	4	\$724	\$345	\$700	\$1,103	\$1,155
		3		\$963	\$563	\$965	\$1,315	\$1,525
mmercial/Contracts	31 or More Years	3		\$1,153	\$750	\$1,150	\$1,555	\$1,555
inniercia/Contracts	2 or 3 Years	2	2	S245	\$165	\$245	\$325	\$325
	4 or 5 Years	2	2	\$538	\$390	\$538	\$685	\$685
	6 or 7 Years	1	2	\$415	\$415	\$415	\$415	\$415
	16 to 20 Years	2	4	\$568	\$523	\$575	\$613	\$650
¥ .	21 to 30 Years	3	4	\$545	\$480	\$583	\$610	
	31 or More Years	3	6	\$607	\$525	\$650	\$675	\$620
Employee Benefits (ERISA)	2 or 3 Years	2	2	\$293	\$260	\$293		\$700
	6 or 7 Years	2	2	\$390	\$355	\$390	\$325	\$325
	8 to 10 Years	3	3	\$493	\$430	\$475	\$425	\$425
	11 to 15 Years	3	5	\$571	\$450		\$575	5575
	16 to 20 Years	2	4	\$591		\$495	\$740	\$770
	21 to 30 Years	4	9	\$768	\$525	\$628	\$658	\$675
	31 or More Years	6	13		\$650	0182	\$850	\$940
ployment (FLSA, ADA, ADEA!	2 or 3 Years	2	3	\$760	\$615	\$685	\$850	\$1.150
	4 or 5 Years	1		\$397	\$250	\$405	\$535	\$535
	6 or 7 Years	2	4 9	\$680	\$625	\$715	\$735	\$755
	8 to 10 Years	2		\$626	\$415	\$715	\$755	\$755
	11 to 15 Years	3	6	\$648	\$415	\$665	\$875	\$875
	16 to 20 Years		13	\$616	\$450	\$690	\$795	\$800
	21 to 30 Years	3	7	\$653	\$500	\$690	\$860	2880
	31 or More Years	2	13	\$757	\$600	\$800	5860	\$935
erronmental .	Under 2 years	1	9	\$691	\$550	\$620	\$845	\$1,100
	6 or 7 Years	1	2	\$385	2385	\$385	\$385	\$385
	11 to 15 Years	l	2	2410	\$405	\$410	\$415	\$415
	16 to 20 Years	1	4	\$578	\$500	\$595	\$655	5715
		2	4	\$695	\$523	\$700	\$868	\$985
	21 to 30 Years	3	5	\$597	\$460	\$580	\$720	\$810
	31 or More Years	. 5	7	\$588	\$400	\$650	5675	\$825
Family Law/Domestic Relations	2 or 3 Years	l l	4	\$265	\$260	\$265	\$270	\$270
	4 or 5 Years	1	2	\$280	\$280	\$280	\$280	\$280
	6 or 7 Years	2	2	\$263	\$225	\$263	\$300	\$300
	8 to 10 Years	2	7	\$307	\$270	\$320	\$330	\$330
	11 to 15 Years	2	- 11	\$384	\$360	\$400	\$400	\$440
	16 to 20 Years	I was	6	\$443	\$420	\$435	\$450	\$495
	21 to 30 Years	2	8	\$479	\$460	\$498	\$555	
	31 or More Years	2	10	\$525	\$485	\$495	\$565	\$555
Jeneral Business	Under 2 years	2	3	\$257	\$230	\$230		\$700
	2 or 3 Years	5	10	\$257	\$190		\$310	\$310
	4 or 5 Years	3	6	\$288		\$240	\$255	\$425
	6 or 7 Years	3	5		\$245	\$265	\$300	\$455
	8 to 10 Years	3		\$373	\$325	\$330	\$420	\$575
	11 to 15 Years	4	6	\$428	\$350	\$383	\$420	\$700
	grand of the state	4	6	\$432	\$235	\$400	\$625	\$700
¥	16 to 20 Years							
	16 to 20 Years 21 to 30 Years	7 7	10	\$415 \$526	\$310 \$378	\$360 \$463	\$425 \$713	\$728